



Tuesday, March 10, 2026

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| 12:00 p.m. – 7:00 p.m. | Registration |
| 2:00 p.m. – 3:00 p.m. | The State of the Industry with Chad Moutray (Senior Vice President of Research and Chief Economist) |
| 2:00 p.m. – 3:30 p.m. | Hill Runner Training & Networking Event (Invite Only) |
| 3:30 p.m. – 5:00 p.m. | Advocate Bootcamp Connect with seasoned operator advocates and first-time attendees. No matter your experience, you will have a team behind you to help tell your story and provide context for local and national impact. |
| 4:00 p.m. – 5:00 p.m. | Knowledge Session Knowledge Sessions offer insights into industry-wide topics that are expected to impact the restaurant industry in the year ahead. These sessions may cover broad themes like the state of the restaurant industry and economic outlook or take a closer look at how individual states are addressing significant legislative developments. |
| 6:30 p.m. – 8:30 p.m. | Welcome to Washington Reception <i>Proper 21 (1319 F St NW, Washington, DC 20004)</i> |

Wednesday, March 11, 2026

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| 8:00 a.m. – 4:00 p.m. | Registration |
| 8:00 a.m. – 9:30 a.m. | Breakfast |
| 8:00 a.m. – 9:30 a.m. | Association / CSRA Leadership Symposium (SRA Executives & SRA Board Officers only) |
| 8:30 a.m. – 9:15 a.m. | Knowledge Session |
| 9:30 a.m. – 10:15 a.m. | Knowledge Session |
| 11:15 a.m. – 12:15 p.m. | Lunch |
| 12:30 p.m. – 4:45 p.m. | General Session Hear from policy makers, restaurant operators, and the National Restaurant Association Policy team as they discuss the industry's most pressing issues, outline current efforts, explain how you can contribute, and share what to expect on Capitol Hill. |
| 8:30 p.m. – 11:30 p.m. | Late Night Hospitality Celebrate the restaurant industry with live music and more at the Public Affairs Conference After Party! |

Thursday, March 12, 2026

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| 7:45 a.m. – 8:30 a.m. | Breakfast & General Session |
| 8:30 a.m. – 10:00 a.m. | Buses depart for Capitol Hill |
| 9:00 a.m. – 4:00 p.m. | State Delegation Meetings on Capitol Hill |
| 11:00 a.m. – 2:00 p.m. | Lunch <i>Bullfeathers (410 1st St SE, Washington, DC 20003)</i> |
| 4:00 p.m. – 6:00 p.m. | Capitol Hill Closing Reception <i>Sonoma Restaurant & Wine Bar (223 Pennsylvania Ave. SE, Washington, DC 20003)</i> |

Unless noted otherwise, all events take place at the JW Marriott, 1331 Pennsylvania Ave NW, Washington, DC 20004